

TABLE 3-2
Crude Steel Capacity of Individual Plants
1977-1978

Japan		United States	
		(millions of net tons)	
Fukuyama (NKK)	17.6	Indiana (Inland)	8.5
Mizushima (Kawasaki)	14.0	Gary, IN (USS)	8.0
Chiba (Kawasaki)	10.0	Sparrows Pt, MD (Bethlehem)	7.0
Kimitsu (Nippon Steel)	10.5	Great Lakes, MI (National)	6.6
Wakayama (Sumitomo)	10.2	E. Chicago, IN (Jones & Laughlin)	5.5
Kashima (Sumitomo)	9.9	Burns Harbor, IN (Bethlehem)	5.3
Yawata (Nippon Steel)	9.7	S. Chicago, IL (USS)	5.2
Oita (Nippon Steel)	9.3	Fairless, PA (USS)	4.4
Nagoya (Nippon Steel)	8.3	Cleveland, OH (Republic)	4.4
Kakogawa (Kobe)	<u>7.1</u>	Wierton, WV	<u>4.0</u>
Total (10)	106.5	(National)	58.9

SOURCES: Japanese data from IISS, *Steel Industry in Brief: Japan* (1977); U.S. data from IISS Commentary: *Steel Plants USA 1960-1980*.

Thomas K. McCraw (ed.) *America versus Japan. A comparative study of business-government relations conducted at the Harvard Business School*, Harvard Business School Press, 1986, p. 87.